Sandra Bohlinger (ed.)

Working and learning at old age

Theory and evidence in an emerging European field of research



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Preface

Understanding issues concerned with older workers and retirement is rapidly becoming a central concern within and beyond many disciplines. Economics, psychology, gerontology, sociology and education have provided insights in the many facets of this topic. The current debate and controversy reflects the shift from pushing away older workers from public life and employment towards retaining their employability, their knowledge and their wisdom.

This publication provides a range of contributions which reflect the way in which issues relating to retirement and an ageing workforce are at the intersection of key social changes over the past decades. The authors review the various strands in current research literature and present empirical findings which might serve as a guide to debates on the individual and societal position of older workers.

The book is divided into seven chapters discussing four topics: it starts with a more theoretical perspective dealing with emerging career development concepts and learning frameworks for ageing workers; second, it provides perspectives from cross-national research onto ageing, learning and working in European countries; third it identifies ways of breaking traditional patterns and of extending working lives and working past retirement age; fourth it points out chances and possibilities how to enable longer careers by developing guidance and employer-supported active ageing offers.

Written by JASPER VAN LOO the first article deals with conceptions of ageing in Europe. It aims to increase understanding on individual views and beliefs about ageing and is based on an empirical analysis of the 2006 European Social Survey.

The second contribution focuses on modern conceptions of ageing workers. It analyses the relationship between individuals' attitudes towards working and learning, learning activities, employability and capabilities of ageing workers.

IDA A.A.M. WOGNUM and MARTINE BOS-HORSTINK emphasize the linkage between Human Resource Development (HRD) initiatives, employee commitment and reduced intention to leave.

LYN BARHAM and RUTH HAWTHORN point out the barriers for older people in accessing career advisory services. Their findings show a remarkable diversity in the concerns, needs and demands of older people as well as they suggest ways to meet their needs.

RENÉ SCHALK and MARIANNE VAN WOERKOM ask wether age impacts on the relationship between learning opportunities at work and employee well-

being and mobility – a question whose answer takes into consideration a sample of more than 5,000 employees working in the sectors education, retail and sales, and production in seven European countries.

Educational Goals and Motivation of Older Workers is at the centre of BERNHARD SCHMIDT's contribution. The author presents findings from a qualitative study conducted in Germany. He develops a typology of motivational patterns of older employees that focuses on their participation in adult education.

In our final contribution MATTHIAS VONKEN and CHRISTIANE BARTHEL point out possibilities to qualify older employees for maintaining employability: the project 'BusQua' describes the challenge to find adequate working tasks for a 'greying' workforce.

This publication results from proceedings of the symposium 'working and learning at old age. Theory and evidence in an emerging European field of research' held at the University of Vienna in September 2009. It has been edited using a rigorous academic review process. I would like to acknowledge all those who contributed to the symposium and this publication. My special thanks go to *Kristina Beinke, Jennifer Nitschke* and *Vanessa Schilhabel* from the University of Osnabrueck, for their technical support in preparing this publication.

Sandra Bohlinger

Conceptions of ageing in Europe: examining evidence from the European Social Survey

JASPER VAN LOO

Abstract

Views and beliefs about age are important determinants of how people think about working life and retirement. Despite evidence that rejects the deficiency hypothesis of ageing, which states that capacities decline with age, stereotypes about the performance of ageing workers have been an important barrier to sustainable labour market participation in later life. Given the massive implications of population ageing, early exit strategies are, however, no longer a viable alternative and ageing workers' lifelong learning has become a leading paradigm. It is important to recognise that policies, both at national and at enterprise levels, may create favourable conditions to prolong working life, but that ultimately, the decision to remain active at advanced age is an individual one. In this contribution, the question of what determines individual conceptions of age is investigated. Based on the 2006 European Social Survey, the contribution presents detailed empirical analyses of how individual beliefs, experiences, own participation in training participation and health status impact on the views on the question at what age old age is reached. By increasing understanding on views and beliefs about ageing, this article provides a starting point for future research that can support active ageing policies by building an evidence base that combines employers' viewpoints with individual perspectives on ageing.

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1. Introduction

The deficiency hypothesis of ageing (Lehman 1953), which states that work capacities decline with age, has been refuted several times, but stereotypes about the performance of ageing workers remain an important barrier to sustainable labour market and social participation in later life (Taylor/Walker 1998; Vos et al. 2008). Age stereotyping and prejudice deprives older people from accessing work opportunities (O'Cinneide 2005) and age discrimination is an obstacle to labour market entry or reentry at later age (Ghoseh Jr. et al. 2006).

Given the massive implications of population ageing, early exit strategies are no longer a viable alternative and ageing workers' lifelong learning needs to become a leading paradigm. The reality, however, is that participation in formal learning for ageing workers remains consistently below that of their younger colleagues (Descy 2006) and that employers do little to retain and retrain older workers (Henkens 2005). Somewhat paradoxically, employers recognise that population ageing will impact on their ability to attract well qualified personnel in the future, but fail to adapt their human resources policies and programs to reflect the new demographic reality (van Dalen et al. 2009).

Bohlinger and van Loo (2010) cited evidence for Germany that nuances this picture somewhat. Part of the lower participation for ageing people can be traced to the overrepresentation of the inactive among older people. Another issue is that most data on participation in learning focuses on formal training activities. Taking informal learning into account reduces the differences between younger and ageing workers in terms of learning.

Next to the attitudes employers have towards ageing workers (see van Dalen et al. 2009), the attitude individuals have towards work is one of the most important determinants of remaining in the workforce (Rothwell et al. 2008). But while both stereotyping by employers and the age patterns in lifelong learning are prominent in debates on active ageing, individual views and beliefs about age and the impact these have on working life and retirement have received less attention (Paloniemi 2006). Considering the impact of how people themselves think about age is important as active ageing policies and practices, both at national and at enterprise levels may create favourable conditions to prolong working life, but ultimately, the decision to remain active at advanced age is an individual one. There is also broad consensus at the political level that individual choice should be the basis for continuing working in old age. The UN second World Assembly on Ageing concluded that 'older workers must have the opportunity to

work for as long as *they wish* and are able [...]' (United Nations 2002, emphasis added).

In this paper, the question of what determines individual conceptions of age is investigated. Based on the 2006 European Social Survey, the contribution presents empirical analyses of how individual beliefs, experiences, own participation in training and health status impact on the views on the question at what age old age is reached. By increasing understanding on views and beliefs about ageing, the chapter sheds light on innovative features that might be considered in future active ageing policies. In the next section we provide a brief overview of the literature on views on age. The third section outlines our research set-up. Section 4 presents our results. The final section concludes and summarises.

2. Views on old age

Most of the literature on views and beliefs on age have focused on the perspectives of employers (Paloniemi 2006). Schalk (2010) puts forward that employers' views on age depend on whether they employ a conservation model, in which employees are seen as long-lasting organisational assets worthy of investment or a depreciation model, which emphasises the decline of workers' value to the organisation with age (Greller/Stroh 2004; Peterson/Spiker 2005; Yeats et al. 2000). Various studies have shown that employers

- view age as a factor inhibiting performance and learning ability (Aviolo/Barrett 1987; Rosen/Jerdee 1976);
- evaluate older workers more negatively than younger workers (Finkelstein et al. 1995) and
- believe older workers should retire in their mid 50s or early 60s (van Dalen et al. 2009).

Hassell and Perrewe (1995) found that the age of managers is an important determinant of the way ageing employees are viewed. Older supervisors were found to have more negative beliefs about older workers than younger supervisors. These negative ageing stereotypes affect older workers' behaviours and their self-image (Rothwell et al. 2008) and can lead to self-fulfilling prophecies, for instance when ageing workers retire earlier to conform to employer expectations (Hilton/von Hippel 1996).

Recent research suggests that employers perceive ageing employees (50+) to be different from younger employees (35 years or younger) in several respects. Evidence from four European countries suggests that

companies view ageing workers as performing better than younger employees in terms of social skills, reliability, commitment to the organisation, accuracy and customer-oriented skills. On the other hand, ageing workers are felt to have a disadvantage compared to younger workers regarding metal capacity, productivity, creativity, flexibility, willingness to be trained, physical capacity and new technology skills (van Dalen 2009: 52).

Thijssen and Rocco (2010) showed that certain age stereotypes related to productivity and flexibility are hard to overcome, despite the fact that research focusing on individuals has not come up with evidence for a consistent negative relationship between age and performance (McCann/Giles 2002; Warr 1994; OECD 2007; Warwick Institute for Employment Research 2006). In fact a classic study reviewing over 20 years of research on the relation between age and performance concluded that age and performance were generally unrelated (McEvoy/Cascio 1989). Rothwell et al. (2008: 31) found that age is not a reliable predictor for success and that most jobs can be performed by healthy, moderately educated adults regardless of age. Dworschak et al. (2006: 208) pointed out that while some physical work capacities may decline with age, mental capacities such as awareness and concentration are maintained and cognitive and social skills are enhanced. Other studies showed that ageing employees are not less motivated to acquire new skills than younger workers (de Lange et al. 2005) and that a strong motivation to learn may compensate for a decreasing in the speed of learning with age (Ilmarinen 2001). But all these results have to be interpreted with caution. A general problem with studies examining the relationship between age and performance is that they often do not take into account confounding factors, such as the reliability of performance criteria, self-selection of ageing workers into or out of specific jobs, cohort differences and individual differences in terms of health, cognitive ability or job experience (Hansson et al. 1997: 205).

Rothwell et al. (2008) observed that recent evidence suggests that employee attitudes (intrinsic values) are becoming increasingly important motivators to work after the age of 60. Research on general attitudes towards age indicates that individuals of all ages judge older people more negatively than younger people (Kite/Johnson 1988). Another strand of research has investigated how societal attitudes regarding ageing relate to affective reactions, beliefs and knowledge and behavioural responses (Hess 2006). Attitudes towards age and ageing people have been proposed to consist of three components (Eagly/Chaiken 1993): an affective component (feelings towards older individuals), a cognitive component (behaviour or behavioural intentions towards older people). In one of the few qualitative studies investigating how employees view the meaning of age, Paloniemi (2006) found that workers are generally ambivalent

about age, while they note the positive meaning of age and experience for competence development in working life.

3. Research questions, method, data and measurement

Avramov and Maskova (2003: 87) noted that at the individual level, the choice to remain active in old age is determined by factors at three different levels: the individual level, the family level and the societal level, while Vickerstaff et al. (2008: 24-28) examined personal, structural and cultural factors as barriers to labour market participation at old age. At the individual level factors such as temperament, environment, social learning, personality and preference are important determinants of the choice to remain active (Avramov/Maskova 2003: 87). This chapter aims to contribute to the debates on active ageing by focusing on individual views and beliefs on age and by providing a preliminary empirical assessment of the factors that influence them. By including several individual psychosocial and cultural factors, it aims to complement research on negative stereotyping by employers by providing an empirical assessment of how Europeans view age and what factors impact on the ways they view age. Identifying factors that drive the decision to remain active at old age opens up new possibilities for active ageing policies that recognise the interaction between employers and individuals when it concerns the decision to remain active on the labour market longer.

Specifically, we address the following two research questions:

- R1: At what age are men and women generally considered to be too old to be working and what are the differences between European countries?
- R2: What factors have a significant impact on the age at which men and women are generally considered to be too old to be working?

We address the first research question by analysing the differences between men and women and different European countries. The second research question will be approached by multiple regression analysis, in which the age at what people are too old to work is explained by a number of factors. As we want to focus on working a significant amount of time at old age, we define working at old age as working at least 20 hours a week. We distinguish between three different types of factors: Personal, contextual, and factors that relate to personality and views people have on life. The objective of the multivariate regression analysis is exploratory. It is meant to give an initial indication of which factors have positive or negative impact on the age individuals think people become too old to work. We use the European Social Survey (ESS) held in 2006 for our empirical analyses. The ESS is a large-scale, European cross-national, longitudinal survey, which aims to monitor and interpret changing public attitudes and values within Europe, to investigate how they interact with Europe's changing institutions, and to advance improved methods of cross-national survey measurement in Europe and beyond. The questionnaire includes two main sections, each consisting of approximately 120 items; a 'core' module which remains relatively constant from round to round, plus two or more 'rotating' modules, repeated at intervals. The 2006 rotating modules focused upon personal and social well-being and 'the timing of life', which included questions on work and old age. In 2006, 25 countries participated: Austria, Belgium, Bulgaria, Cyprus, Denmark, Estonia, Finland, France, Germany, Hungary, Ireland, Latvia, The Netherlands, Norway, Poland, Portugal, Romania, Russia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Ukraine and the United Kingdom. The full dataset contains approximately 43,000 observations. In order to be able to take account of contextual (work) conditions, individuals not currently in paid work are not considered in the analysis.

In order to measure individual views and beliefs on old age, we use the following question from the European Social Survey:

In the same way as people are sometimes considered too young to do certain things, sometimes they are considered to be too old....

After what age would you say a woman/man is generally too old to be working 20 hours or more per week?

All respondents in the ESS were asked to answer this question, with half of them answering it for women and the other half for men. Along with those who did not want to answer the question, people answering that people should never work (age = 0) were recoded as system-missing. Answers exceeding 102 years were recoded 102. A factor that potentially complicates regression analysis is that most respondents tend to answer this core question to be analysed in round numbers, such as 55, 60, 75 or 80, making the distribution of age multi-modal and therefore non-normally distributed. Answers falling in between these round numbers were much scarcer.

A number of different factors are used in the explanatory regression analysis. We use gender, age, educational background, health status, marital status and the degree of preparation for old age as personal factors potentially impacting views on old age. Contextual factors include country, sector of employment, occupation, participation in training, discrimination encountered in the workplace and social network. Finally, we include a number of factors related to personality and views on life. These include happiness, trust, optimism and positivism, taking part in social activities, satisfaction with various aspects of life. They also cover several qualitative assessments on the importance of: Safety, security and predictability; Selfdetermination, free choice and seeking enjoyment in life; Social equality, helping others, loyalty and modesty; and Money, recognition and success. Table 1 contains an overview of how all explanatory variables were measured.

Factors/components	Items	Measurement
Personal factors		
Gender	Gender	Dummy
Age	Age	In years
Education	Full time education completed	In years
Health	Subjective general health	1-5 scale
Marital status	Being married	Dummy
Preparation for old age	Saving or saved to live comfortably in old age	Dummy
Contextual factors		
Country	Country of residence	Dummy
Sector of industry	NACE sector (16 sectors)	Dummy
Occupation	ISCO occupation (11 oc- cupations)	Dummy
Training	Training course in last 12 months	Dummy
Discrimination	Member of group that is discriminated against	Dummy
Social network	Someone to discuss inti- mate/personal matters	Dummy
Factors related to person- ality and views on life		
Happiness	General state of happiness	0-10 scale
Trust	Trust in parliament, police, politicians, political parties, European parliament, United Nations	0-10 scale
		(added)
Optimism and positivism	Optimism about future	1-5 scale

	Positivism about oneself	1-5 scale
Taking part in social activi- ties	Socially meeting friends/relatives/colleagues	1-7 scale
	Taking part in social activi- ties relative to others	1-5 scale
Satisfaction	Satisfaction with life	0-10 scale
	Satisfaction with economy	0-10 scale
	Satisfaction with govern- ment	0-10 scale
	Satisfaction with democra- cy	0-10 scale
safety, security, predictability	Live in secure and safe surroundings	1-6 scale
	Government is strong and ensures safety	1-6 scale
	Follow traditions and customs	1-6 scale
	To do what is told and follow rules	1-6 scale
Self-determination, free choice, seeking enjoyment in life	Think new ideas and be creative	1-6 scale
	Try new and different things in life	1-6 scale
	To have a good time	1-6 scale
	Make own decisions and be free	1-6 scale
	Seek adventures and have an exiting life	1-6 scale
	Seek fun and things that give pleasure	1-6 scale
Social equality, helping oth- ers, loyalty and modesty	People are treated equally and have equal opportuni- ties	1-6 scale
	Understand different peo- ple	1-6 scale
	Be humble and modest, not draw attention	1-6 scale